

Supplementary Papers for Overview and Scrutiny Board

Date: Monday, 13 January 2020



5. Budget Scrutiny

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Further to the O&S Board meeting of 18 December at which budget scrutiny took place, to consider an update report which provides detail and risk analysis on the savings and efficiencies identified to date, and as outlined in Figure 1 of the 20 December Medium Term Financial Plan Cabinet report for the following areas:

- **Adult Social Care**
- **Children's Services**
- **Regeneration and Economy**
- **Environment and Community**
- **Corporate Services**

All Cabinet members are invited to attend to update on savings in the above areas as appropriate.

The Chairman of the O&S Board has requested a written report on the above, which is attached.

Published: 08 January 2020

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BCP Unitary Council - Budget 2020/21 and MTFP - Assumed Savings

Ref:	Theme	Name of Proposal	Description	2020/21 £000's	2021/22 £000's	2022/23 £000's	Total to 2022 £000's	RAG Rated
1	Resources Directorate	Staffing and organisational savings within the Revenue and Benefits Service	Service efficiencies following further joint working between the Stour Valley and Poole Partnership (SVPP) which currently delivers Revenue and Benefits services to Christchurch, East Dorset, North Dorset and Poole with the service that provides services to Bournemouth residents	(218)			(218)	Blue
2	Resources Directorate	Organisational savings following Local Government Review	Further service based cost efficiencies from combining the Bournemouth, Christchurch (including Dorset County Council) and Poole Teams. Includes system rationalisation.	(279)			(279)	Amber
3	Resources Directorate	Staffing savings following Local Government Review	Further efficiencies from combining the Bournemouth, Christchurch (including Dorset County Council) and Poole Teams.	(164)			(164)	Blue
4	Resources Directorate	Fees and Charges	Rebase Registrars income in line with historical actual performance.	(80)			(80)	Blue
5	Resources Directorate	Treasury Management Strategy	One off up front arrangement fee from the Dorset Pathology Unit investment	(45)	45		0	Green
		Savings Resources Directorate		(786)	45	0	(741)	

Ref:	Theme	Name of Proposal	Description	2020/21 £000's	2021/22 £000's	2022/23 £000's	Total to 2022 £000's	RAG Rated
6	Children's Directorate	Staffing savings following Local Government Review	Further efficiencies from combining the Bournemouth and Poole Teams with the element which covered the Christchurch area for Dorset County Council. Includes improvement work.	(850)	(200)		(1,050)	Amber
7	Children's Directorate	Base Budget Review	Numerous small budget adjustments including the section 17 budget.	(110)			(110)	Green
		Savings Children's Directorate		(960)	(200)	0	(1,160)	
8	Adult Social Care Directorate	Base Budget Review	Rebase of Dorset legacy demand assumptions.	(1,000)			(1,000)	Blue
9	Adult Social Care Directorate	Transformation - Organisational Redesign	Adult Social Care front door service includes impact of early intervention and prevention. Item for scrutiny by Health and Adult Social Care Overview and Scrutiny committee on 20.01.2020	(1,000)	(750)	(750)	(2,500)	Amber
10	Adult Social Care Directorate	Additional Funding	Additional Better Care Fund (BCF) allocation for 2020/21 .	(468)			(468)	Blue
11	Adult Social Care Directorate	Service Efficiencies - General	Use of technology in meeting care and support needs.	(100)	(100)		(200)	Green
12	Adult Social Care Directorate	Domiciliary Care costs	Use of BCP framework contract for new domiciliary demand in the Christchurch area.	(80)	(80)		(160)	Green
13	Adult Social Care Directorate	Funding for Individual Packages of Care	Work with Clinical Commissioning Group regarding funding for individual clients.	(150)			(150)	Green
14	Adult Social Care Directorate	Service Efficiencies - General	Review of reablement service.		(150)		(150)	White
15	Adult Social Care Directorate	Service Efficiencies - General	Enhance support to self funders to make decisions about their care.		(100)	(50)	(150)	Amber
16	Adult Social Care Directorate	Service Efficiencies - General	Review commissioning dementia home care (Poole Area).		(120)		(120)	White

Ref:	Theme	Name of Proposal	Description	2020/21 £000's	2021/22 £000's	2022/23 £000's	Total to 2022 £000's	RAG Rated
17	Adult Social Care Directorate	Service Efficiencies - General	Review of Direct Payments reserve strategy for individual accounts	(100)			(100)	Green
18	Adult Social Care Directorate	Service Efficiencies - General	Review of benefits eligibility within the shared lives scheme.	(100)			(100)	Green
19	Adult Social Care Directorate	Service Efficiencies - General	Numerous small budget adjustments including improving debt management, use of technology to speed up financial assessments and ensuring full cost recovery .	(10)	(40)	(35)	(85)	Green
20	Adult Social Care Directorate	Organisational savings following Local Government Review	Review model of night care in light of Local Government Reorganisation.	(75)			(75)	Green
21	Adult Social Care Directorate	Staffing savings following Local Government Review	Further efficiencies from combining the Bournemouth and Poole Teams with the element which covered the Christchurch area for Dorset County Council. Includes Commissioning and Improvement	(60)			(60)	Blue
22	Adult Social Care Directorate	Service Efficiencies - General	Harmonise Catering Services.		(50)		(50)	Amber
23	Adult Social Care Directorate	Fees and Charges	Fee consistency / harmonisation Adult Charging Policy. Item scrutinised by Health and Adult Social Care Overview and Scrutiny Committee on 18.12.2019 and will return for further scrutiny after public consultation in Spring 2020.	(25)	(25)		(50)	Amber
		Savings Adult Social Care Directorate		(3,168)	(1,415)	(835)	(5,418)	
24	Regeneration & Economy Directorate	Transformation - Cost Recovery - Fees and Charges	Seafront rent reviews and income arrangements. Includes catering, arcade and income from concessions.	(203)			(203)	Amber
25	Regeneration & Economy Directorate	Reduction in subsidies	Efficiencies in the contracts associated with subsidised bus routes	(170)			(170)	Green

Ref:	Theme	Name of Proposal	Description	2020/21 £000's	2021/22 £000's	2022/23 £000's	Total to 2022 £000's	RAG Rated
26	Regeneration & Economy Directorate	Service Efficiencies - General	Includes the rebase of a number of budget headings in line with historic trends. Includes income, efficiencies in markets, expenditure rebases and the Sainsbury Poole car park management fee.	(59)	(35)	(28)	(122)	Amber
27	Regeneration & Economy Directorate	Transformation - Cost Recovery - Fees and Charges	Establishing consistency in the approach to how the Community Infrastructure Levy Administration fee is applied.	(150)			(150)	Green
28	Regeneration & Economy Directorate	Commercial Opportunity - Adventure Golf	Adventure Golf facility on Bournemouth Seafront. Assumed contribution to the Council from the service provider.	(130)			(130)	Amber
29	Regeneration & Economy Directorate	Base Budget Review	Establishing consistency in the approach to funding of Local Development Plans.	(100)			(100)	Green
30	Regeneration & Economy Directorate	Transformation - Cost Recovery - Fees and Charges	Beach Hut Income. Includes the income generated from the provision of new beach huts with tariff harmonisation and price adjustments in other areas.	(90)	85	(93)	(98)	Amber
31	Regeneration & Economy Directorate	Staffing savings following Local Government Review	Further efficiencies from combining the Bournemouth, Christchurch (including an element of Dorset County Council) and Poole Teams.	(94)			(94)	Amber
32	Regeneration & Economy Directorate	Organisational savings following Local Government Review	Further service based cost efficiencies from combining the Bournemouth, Christchurch (including and element of Dorset County Council) and Poole Teams. Includes disaggregated budgets not required within Growth and Infrastructure and operational savings in the Library service	(95)			(95)	Amber
33	Regeneration & Economy Directorate	Fees and Charges	Rebase car parking income in line with historical actual performance	(67)			(67)	Amber
34	Regeneration & Economy Directorate	Service efficiency	Additional service fee from BH Live	(60)			(60)	Green
35	Regeneration & Economy Directorate	Staff efficiency	Capitalisation of Growth and Infrastructure staffing to grant funded activity	(60)			(60)	Green
36	Regeneration & Economy Directorate	Fees and Charges	Uplifting Building Control charges in line with inflation (Retail Price Index), rebasing Development Management and Corporate Property Income in line with activity and Transport fees and charges	(60)			(60)	Amber
		Savings Regeneration and Economy Directorate		(1,338)	50	(121)	(1,409)	

Ref:	Theme	Name of Proposal	Description	2020/21 £000's	2021/22 £000's	2022/23 £000's	Total to 2022 £000's	RAG Rated
37	Environment & Communities Directorate	Organisational savings following Local Government Review	Further service based cost efficiencies from combining the Bournemouth, Christchurch (including and element of Dorset County Council) and Poole Teams. Includes waste collection, green waste and parks services	(608)	(100)		(708)	Amber
38	Environment & Communities Directorate	Staffing savings following Local Government Review	Further efficiencies from combining the Bournemouth, Christchurch (including and element of Dorset County Council) and Poole Teams.	(535)			(535)	Amber
39	Environment & Communities Directorate	Commercial Opportunity	Contribution to the General Fund from the Homeless Property Acquisition Programme	(150)			(150)	Green
40	Environment & Communities Directorate	Transformation - Cost recovery - Fees and Charges	Review of recharges in relation to the in-house maintenance team activity.	(150)			(150)	Green
41	Regeneration & Economy Directorate	Base Budget Review	Review of recharge in relation to Housing options activity.	(106)			(106)	Green
42	Environment & Communities Directorate	Transformation - Cost recovery - Fees and Charges	Charging authorities outside the boundaries of BCP Council for their residents use of out household waste recovery centres	(100)			(100)	Green
43	Environment & Communities Directorate	Transformation - Cost recovery - Fees and Charges	Uplifting Trade Waste Charges in line with inflation (Retail Price Index)	(100)			(100)	Green
44	Environment & Communities Directorate	Transformation - Cost recovery - Fees and Charges	Fee consistency / harmonisation Bereavement Services	(100)			(100)	Green
45	Environment & Communities Directorate	Service Efficiencies - General	Numerous small budget adjustments	(94)			(94)	Green
46	Environment & Communities Directorate	Transformation - Cost recovery - Fees and Charges	Fee consistency / harmonisation across a number of services. Includes Green Waste	(55)			(55)	Green
		Savings Environment & Communities		(1,998)	(100)	0	(2,098)	
		Overall Total		(8,250)	(1,620)	(956)	(10,826)	

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Please Note:

A number of the above savings have been assumed for financial planning purposes only and it should be highlighted that they remain subject to both informal and statutory public consultation procedures and subsequent Member approval. If as a result the decision to proceed is not confirmed then the Council's s151 Officer (working with Members and other Officers) will need to ensure alternative resources are applied to the MTFP. The risk associated with such proposals is recognised as part of the risk assessment which underpins the annual Budget.

RAG Rating Key

Completed - Saving delivered	Blue
Progressing Well - Member / officer decision(s) needed to enable the delivery of the saving have been made. However due to the risk around assumed activity levels the saving, efficiency or additional resources may not be delivered in full.	Green
In Progress - Actions to deliver the required saving have actively started but have not been concluded.	Amber
Saving unlikely as serious risk to delivery	Red
Saving identified - But work to deliver the saving yet to start.	White